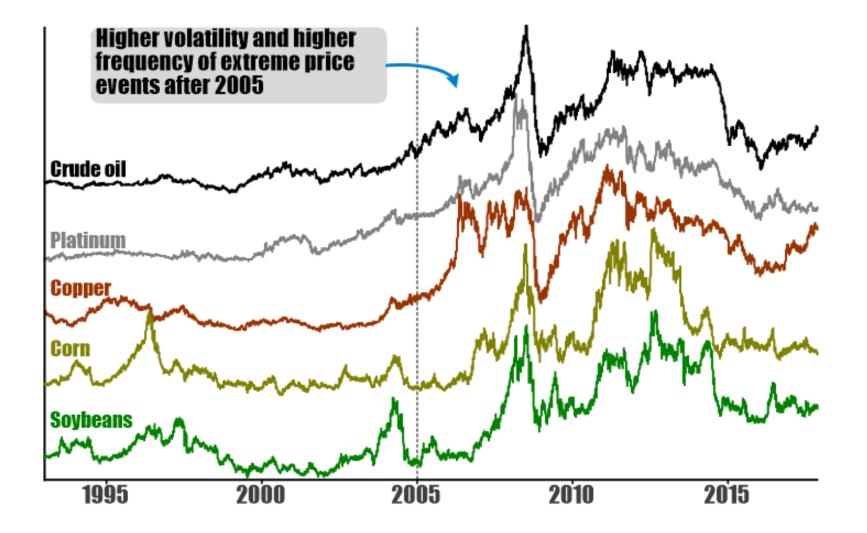
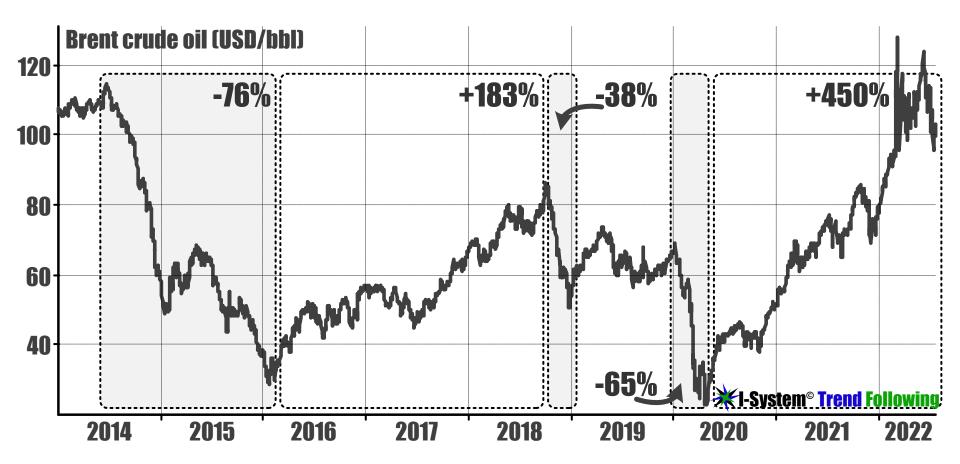


Large Scale Price Events (LSPEs):

By far the greatest source of risk for commodity dependent firms (and nations)





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Hedging losses of US shale producers could top \$10bn this year

Operators have been unable to capitalise on high crude prices as they hedged at lower prices, Rystad Energy says

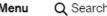


Commodity risk events in 2020

- Vitol lost \$1.6 billion
- Bank ABN Amro lost \$1.4 billion
- in the U.S. 25 independent oil producers filed for



Bloomberg Fixed Income



Bloomberg

A	Warren Says Archegos Shows Federal
24	Reserve Erred on Credit S

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2 Million Star	5

Stadium Bonds for N Struggle Even as Vec

Ryanair to Lose \$325 Million From Oil Insurance Trades Gone Bad

By Siddharth Vikram Philip

April 3, 2020, 8:31 AM GMT+2 Updated on April 3, 2020, 9:33 AM GMT+2

Stocks Waver Amid Economic Data, Fed

Price Views: Markets Wr...



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Former Singapore Billionaire Lim's Oil Giant Files For Bankruptcy

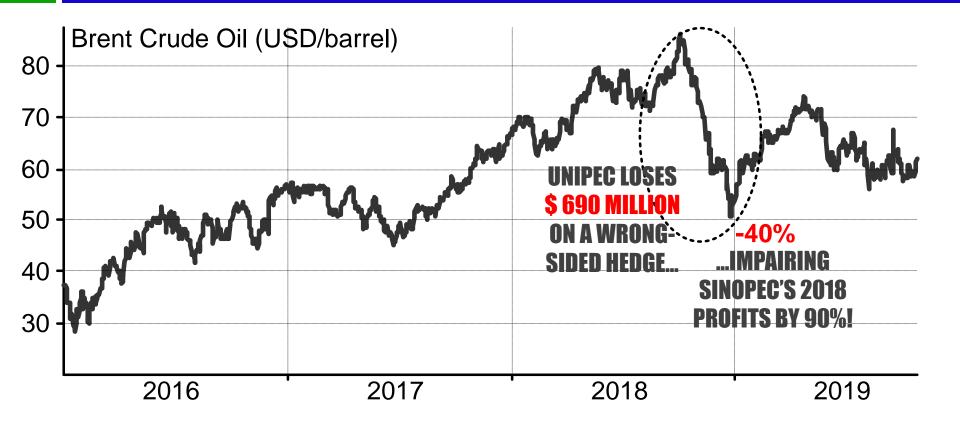


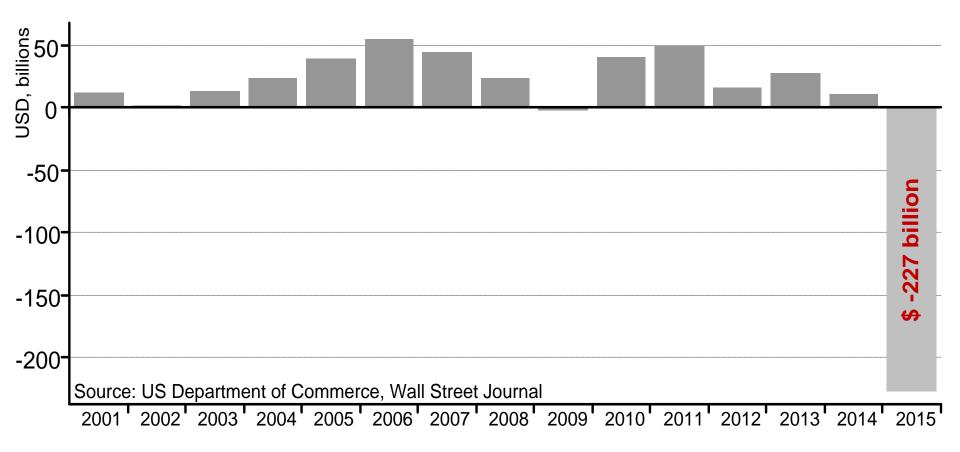
Pamela Ambler Former Staff





Unipec's price risk event in 2018





Conclusions...

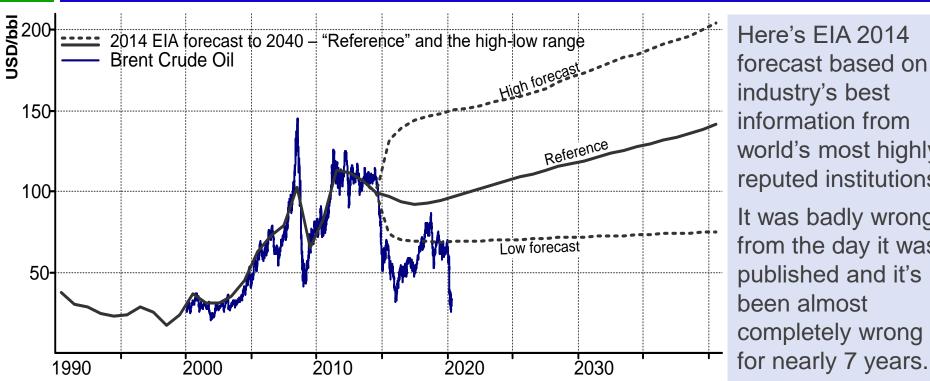
1. Price risk has a far greater impact on firms' profitability than any other factor

2. In general, firms fail to manage this risk effectively

Managers do understand the issues...

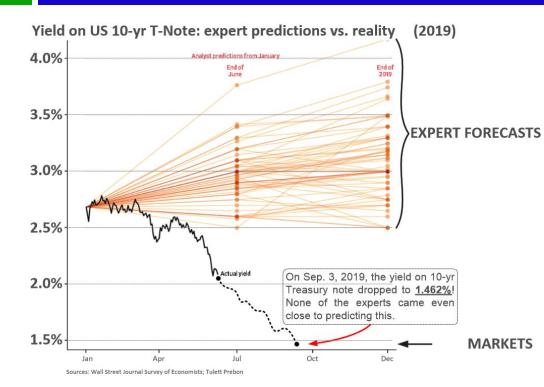
- 1. 90% of commodity firm CEOs and CFOs believe that managing price risk is key to competitive advantage
- 2. Only 1 in 3 have confidence in solutions they have in place

Economic forecasting: oil prices



Here's EIA 2014 forecast based on industry's best information from world's most highly reputed institutions It was badly wrong from the day it was published and it's been almost

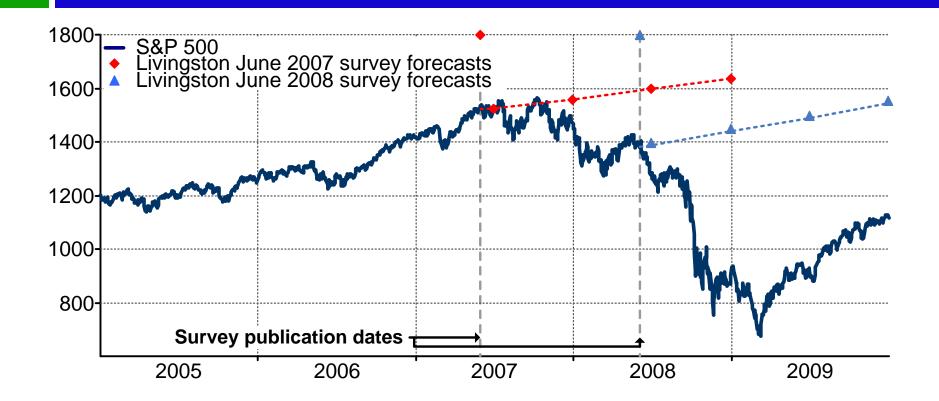
Forecasting: interest rates



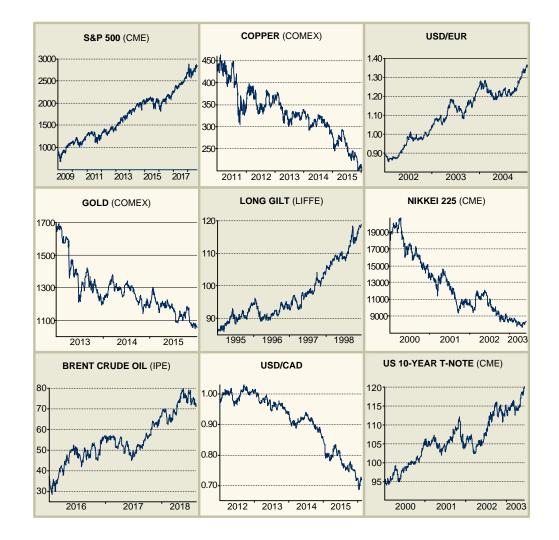
In January 2019, the Wall Street Journal asked a group of experts to predict the interest rates on US 10-year T-Notes for midyear and year-end 2019.

The forecasts ranged from 2.5 to 4.3%. In reality, the rate dropped below 1.5% and never came close to analyst forecasts.

Forecasting: stock prices



Is there a solution?

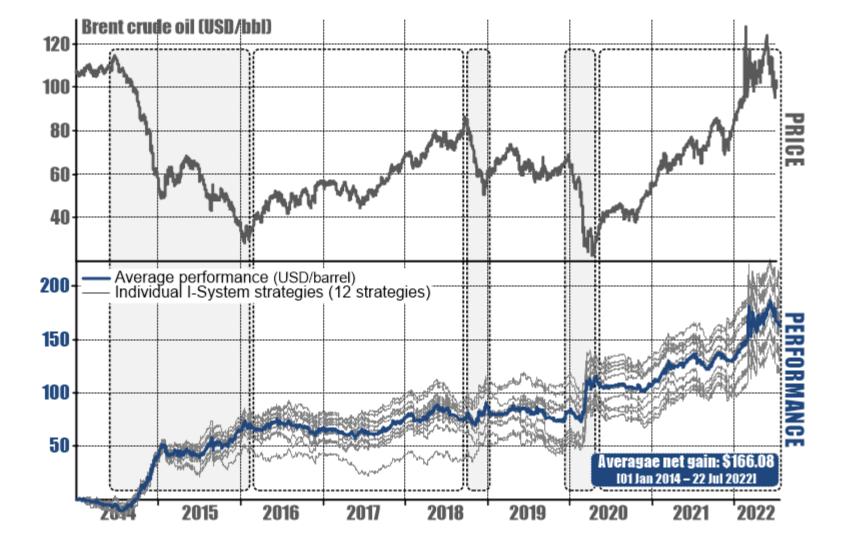


Markets move in trends!



There are three avenues of opportunity: events, **trends** and conditions. Sun Tzu, The Art of War







Corporate Accounting & Finance

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Alex Krainer 🔀

First published: 08 July 2019 | https://doi.org/10.1002/jcaf.22395



Volume 30, Issue 3 July 2019 Pages 83-89



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Alex Krainer

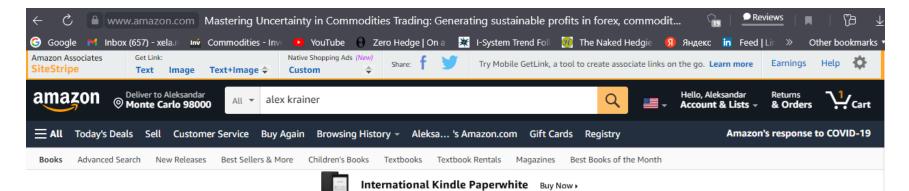
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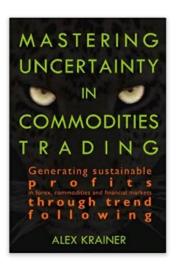
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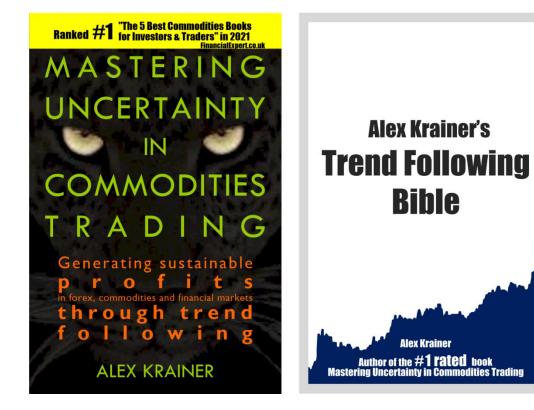
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